PHASE I & II FINAL REPORT

VOLUME III
COST ESTIMATES AND WORK BREAKDOWN STRUCTURE/DICTIONARY

SYSTEM TECHNOLOGY ANALYSIS OF AEROASSISTED ORBITAL TRANSFER VEHICLES: MODERATE LIFT/DRAG (0.75-1.5)

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SUBMITTED TO

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GENERAL ELECTRIC

FORWARD

This final report of the "System Technology Analysis of Aeroassisted Orbital Transfer Vehicles: Moderate Lift/Drag (0.75-1.5)" was prepared by the General Electric Company, Space Systems Division for the National Aeronautics and Space Administration's George C. Marshall Space Flight Center (MSFC) in accordance with Contract NAS8-35096. The General Electric Company, Space Systems Division was supported by the Grumman Aerospace Corporation as a subcontractor during the conduct of this study. This study was conducted under the direction of the NASA Study Manager, Mr. Robert E. Austin, during the period from October 1982 through June 1985.

The first phase of this program focused on a ground based AOTV and was completed in September 1983. The second phase was directed towards a space based AOTV and the cryofueled propulsion subsystem-configuration interactions and was completed in March of 1985. The second phase was jointly sponsored by NASA-MSFC and the NASA Lewis Research Center (LeRC). Dr. Larry Cooper was the LeRC study manager.

This final report is organized into the following three documents:

Volume IA Executive Summary - Parts I & II Volume IB Study Results - Parts I & II

Volume II Supporting Research and Technology Report

Volume III Cost and Work Breakdown Structure/ Dictionary

Part I of these volumes covers Phase 1 results, while Part II covers Phase 2 results.

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AOTV FINAL REPORT, VOLUME III

COST ESTIMATE AND WORK BREAKDOWN STRUCTURE/DICTIONARY

1.0 COSTING APPROACH, METHODOLOGY AND RATIONALE

Technology payoffs of representative ground based Mid L/D AOTVs have been assessed and prioritized in Phase I of this study. Phase II of this study was directed toward identification and prioritization of technology payoffs of representative space based Mid L/D AOTVs and the cryofueled propulsion subsystem - configuration interactions.

This volume contains a narrative summary of the cost estimates and work breakdown structure/dictionary of both Phases I and II of this study.

The costs associated with developing, building and operating new AOTVs were estimated in two different ways. Both techniques, however, extensively utilized the costing methodology and relationships that were used on Grumman's MOTV (Ref. 1) study. The MOTV costs have correlated very closely with NASA Johnson Space Center costs for manned orbit transfer vehicles. A summary of AOTV cost methodology is shown in Figure 1-1.

1.1 Work Breakdown Structure (WBS)

Figure 1-2 depicts the Work Breakdown Structure (WBS) used for the cost estimates of configuration OH-3, OH-1, 38' GEO delivery, H-1M, and OH-2M. This WBS follows the standard WBS of the joint

government/industry Space Systems Cost Analysis Group (SSCAG). Each WBS item is further broken down into DDT&E, Production, and Operations. The summation of all items results in life cycle cost. A more detailed Level 5 breakdown and WBS dictionary is included in Appendix A.

1.2 Cost Model

Costs were estimated by the use of Grumman's space programs algorithm for cost estimating ("SPACE") program. This program

was developed to facilitate the calculation of life cycle costs of space systems based on a stored bank of cost estimating relationships (CER's). Some CER's were parametrically generated from available data and others collected from industry wide publications. The user must choose the most appropriate CERS, specify his WBS, and supply input data to "SPACE". In addition, the user must specify the sequence and methodology of generating wraparound costs and determine complexity factors (where these are applicable).

1.3 <u>Cost Estimating Relationships (CER's)</u>

The CER's in "SPACE" estimate costs on the subsystem level, some as low as level 6. The CER's used for the AOTV study were carefully picked for applicability to each subsystem and are identical to those used in our 1980 MOTV study.

1.4 Complexity Factors

As shown in the input echos (i.e., print out of input data) of Figure 1-10, four complexity factors are specified for each subsystem. The first one is a commonality factor which, is less than one, would account for cost reductions due to prior development. The second and third factors account for DDT&E complexity and production complexity, with respect to the standard of normal complexity of the data base from which the CER was developed. The fourth complexity factor increases or decreases development costs according to the subsystem being below or above the present state-of-the-art.

1.5 Program Wraparound Costs

Figure 1-3 summarizes the wraparound costing philosophy used for the AOTV. The Space Vehicle is composed of, at most, a crew module, vehicle module and drop tanks. Wraparound factors of a) 3% for System Test and Evaluation, b) 20% for installation, assembly and checkout, and c) 9% for system engineering and integration, are applied to the cost of the space vehicle. Wraparound factors of 10%, 10% and 5% are applied, respectively, to the cost of Ground Support Equipment for the crew module, vehicle module and drop tanks. The combined costs of Space Vehicle, Ground Support Equipment and Flight Support Equipment (also known as ASE) are wrapped around by 3% (for Trainers and Simulations) and 1.3% (for training). The entire AOTV Program has management wraparounds of 2% for development, 2% for production and 1% operations.

2.0 SUMMARY COST PRESENTATIONS

2.1 Ground Based AOTVs - Phase I Results

Four different AOTVs were identified during the Phase I study: OH-1, OH-3, 38' GEO Delivery, and H-1M. Contractor program costs for these vehicles are displayed on Figures 1-4, 5,

6 and 7. These costs range from \$630M to \$1.4 Billion (1984 \$).

The most attractive ground based GEO delivery vehicle that surfaced during this study, OH-3, was examined to form an estimate of the total transport cost, from earth to GEO, for a satellite user. These costs are displayed on Figure 1-8. They do not include amortization of an AOTV, or its development costs.

Two columns of figures are presented in Figure 1-8. One is for a delivery of a single "heavy Intelsat VI" type of satellite, which has a useful weight at GEO of 6030 lb. The other column is for 3 satellites, each of which has a useful GEO weights of 4560 lb.

The OH-3 is a two stage delivery system. The satellites are their own upper stages. Their station keeping propellant tankage has been enlarged to accommodate the required apogee impulse. "Useful weight at GEO" has subtracted the added tankage weight from the satellite's GEO burnout weight.

When "total launch costs", which approximate user costs since propellant costs are trivial, are divided by "useful payload at GEO", a cost of getting a satellite to GEO is obtained in \$/lb of satellite (at GEO). The two values in Figure 1-8, \$9765/lb and \$6890/lb, represent the most efficient costs for OH-3 using one, or two, sets of drop tanks. These two points shown up in Figure 1-9 as, respectively, the lowest point on the left portion of the curves, and as the lowest point on the right hand side of the curve.

Two observations should be made on the weight and cost value limits which are shown on Figures 1-8 and 1-9. The first is that the lowest cost to GEO, about 7000/lb is based upon the assumption that the payloads will utilize the maximum capacity of the delivery vehicle (OH-3). In general, this will not occur and the minimum point on the curve is not necessarily representative of average payload costs. The second observation is that the engineering design and analysis that led to the OH-3 configuration (and Figures 1-8 and 1-9) did not optimize loading in the orbiter cargo bay. Only 58,000 lb of the 65,000 lb cargo carrying capacity of the orbiter was used. If the full 65,000 lb were used by enlarging the OH-3 drop tanks and increasing paylaod density, approximately 16,000 useful pounds would be delivered to GEO at a cost of \$6,000/lb. A prior manifesting study (Ref. 2) has indicated that STS transport of a cryo OTV, with payloads, would result in an 83% utilization of the orbiter cargo bay. Applying this factor to a maximum GEO payload of 16,000 lb produces a typical (average) OH-3 delivered weight ("useful weight at GEO") of 13,3090 lb and a typical cost to GEO of \$7000/lb. By amortizing the development cost of OH-3 over 43 flights, typical costs increase \$1000/lb (at 13,3090 lb). Consequently, we have used \$80900/lb as a representative cost of delivering payloads to GEO using OH-3 in a ground based mode.

These cost estimates include a standard NASA launch charge (as indicated) for transport of the fueled AOTV and payload to LEO.

2.2 Space Based AOTVs - Phase II Results

The major configuration conclusions reached in Phase II of this study indicate no major advantages in departing from the general modularized STS transportable biconic AOTV configuration developed in Phase I.

Numerous additional configurations, within the Mid L/D family, were developed during Phase II. Based on the cost estimating algorithms of the "SPACE" program, no major cost estimate differences were expected, due to "Space Basing", of the AOTVs in Phase II with the exception of three items.

The first involves the cost estimate for a space based OH-2M, Figure 1-10. The major program cost difference for this evolutionary manned AOTV involves deleting the \$84.1M charge for a flight test (as for H-1M), since it is assumed that in an evolutionary program, the aeromaneuvering technology has previously been established by the small, delivery only AOTV, OH-3. OH-3 due to its small size was charged only \$24.3M for a flight test during the development phase.

The second difference, from the ground based program, involved the recognition that propellant transport to and storage at LEO was quite a controversial and much studied area. Results coming from the AOTV Phase A studies, conducted concurrently with this study, were unanimous regarding the propellant transport and storage costs being a large (>60%) portion of the life cycle costs. There was however a large difference of opinion regarding the magnitude of the number. For the trending analyses of this study we have used \$1000/lb of propellant for a 10 year period. Ten unmanned delivery GEO flights/year were assumed in the trending analyses. The magnitude of transport costs and cost savings in the trending analysis presented in Volumes IA and IB can be readily updated by the reader to reflect his preferred version of average propellant transport cost.

The third difference, from the ground based program, involved a serious look at the real cost of propellant transport, measured in terms of how many STS launches are required over a period of time. This portion of the study examined and compared both storable and cryogenic propellants, ground and space based modes of operation, and payload manifesting, to take advantage of unique payload size differences and some payload launch schedule flexibility. This evaluation was conducted outside the framework of the costing task of this study, but as can be seen from a review of the results presented in Section 2.1.1 of Volume IA — Part II and Section 3.2.3 of Volume IB — Part II could have a significant impact relative to propellant choices and transport cost sensitivities. This area obviously requires further

evaluation.

3.0 COST ESTIMATE BY WBS ELEMENT

The results of the "SPACE" computer runs for the four AOTV configurations considered are included in Appendix B.

The input echo shows the WBS number and prescriptor followed by the CER input parameters. If two parameters are shown, the first one is used for design, development, test and evaluation (DDT&E) and the second one for the theoretical first unit (TFU) CER. The three input values refer to DDT&E, TFU, and operating costs respectively. The PFU (Per First Unit) quantity denotes the number of systems needed for the first unit and the total quantity needed for the total producton, which consists of two vehicles in this case. The ground test quantity refers to the number of equivalent ground test units needed for each WBS item, which is followed by the four complexity factors described above.

The cost output also shows the WBS numbers and descriptors followed by DDT&E, production, and operating costs, which are summed to LCC (life cycle costs) in the last column. The DDT&E costs are broken down into engineering, design, development and ground test hardware. Production costs are shown for first unit, total production, and initial spares. Operational spares are excluded from the operating costs as non-applicable to the two AOTV's considered.

REFERENCES

- Boyland, R.E., Sherman, S.W., and Morfin, H.W., "Manned Geosynchronous Mission Requirements and Systems Analysis Study", NASA CR-160429, Grumman Aerospace Corporation, Bethpage, N.Y., November 1979.
- 2. Grumman Space Station Study, Spring 1983.

FIGURE 1-1 - AOTV PROGRAM COST METHODOLOGY

IDENTICAL TO MOTV STUDY (1980)

- COST ESTIMATING RELATIONSHIPS (\$/LB, ETC)
- COST MODIFIERS (COMPLEXITY, STATE-OF-THE-ART, COMMONALITY)
- WEIGHT DISTRIBUTION AMONG SIMILAR SUBSYSTEMS

AVIONICS = GN&C + PWR CONV/DIST + INSTRUMENTATION + COMM/DATA HANDLING

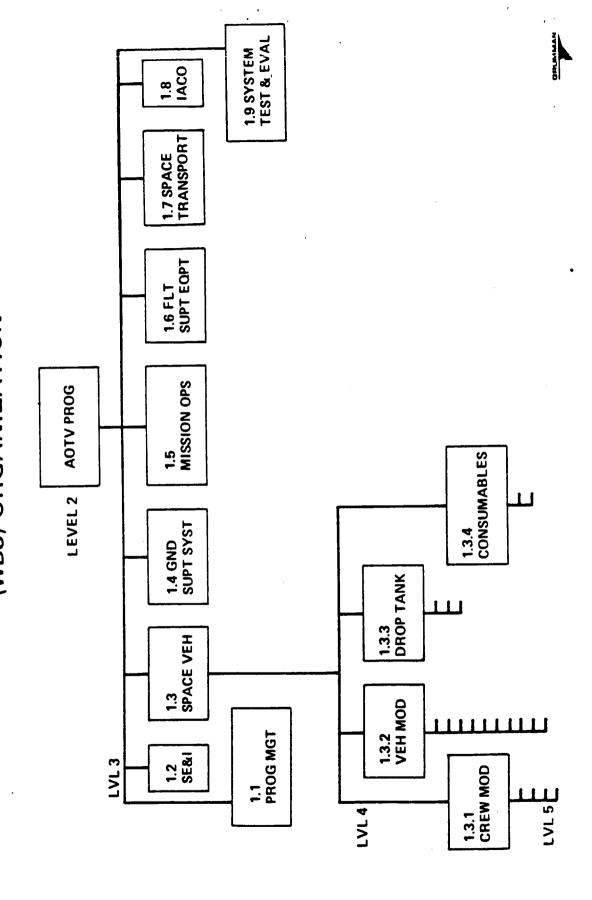
ALL COSTS ESCALATED TO 1984 \$

EXCEPT FOR THE FOLLOWING CHANGES:

- **ENGINE DEVELOPMENT COSTS ARE EXCLUDED**
- MISSION OPERATIONS REDUCED TO REFLECT
- ABSENCE OF MANNED CAPSULE FOR DELIVERY VEHICLES. SINGLE STS LAUNCH VS THREE FOR MOTV
- SUBSYSTEM WEIGHTS INCLUDE 10% CONTINGENCY

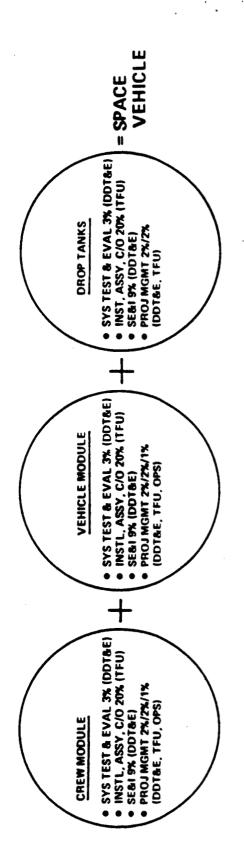


FIGURE 1-2 WORK BREAKDOWN STRUCTURE (WBS) ORGANIZATION



V83-1652-055W

FIGURE 1-3 AOTV PROGRAM WRAPAROUND COST **ALLOCATION & FACTORS**



- SYS TEST & EVAL 3% (OF SPACE VEHICLE)
 - INSTL, ASSY, C/O 20% (OF SPACE VEHICLE) SE&I 9% (OF SPACE VEHICLE)
- TRAINERS/SIM 3% (SPACE VEHICLE, GROUND SUPPORT, FLIGHT SUPPORT)
 - FRAINING 1.3% (SPACE VEHICLE, GROUND SUPPORT, FLIGHT SUPPORT)
 - GSE 10% /10%/5% (OF CM, VM, DT)
- PROJ MGMT 2% DEV, 2% PROD, 1% OPS



FIGURE 1-4 - CONTRACTOR PROGRAM COSTS ('84\$): OH-1

SPARES + FIRST UNIT + DDT&E = \$660M

PROGRAM COSTS IN MILLIONS (1984\$)

OPS	0.05	3.85	1.6	PAYLOAD DEPENDENT	\$5.5M+(TBD)
		4.8 (0.06)		PAYL	\$4.8M
SPARES		4.0)	(0.0)		3
1ST UNIT	1.3	52.9		10.4	\$64.5M
1ST		(49.1)			
DDT&E	10.7	375.4	54.9 4.4	77.4 29.1**	\$590.2M
DD		(344.3)	(31.2)		
COST ELEMENT	PROJ MGMT	SPACE VEHICLES VEHICLE MODULE	GROUND SUPPORT MISSION OPS	FLT SUPPORT EQ (ASE) SPACE TRANSPORT* INSTL, ASSY, & C/O SYST TEST & EVAL	PROGRAM TOTALS
	1.1	<u></u>	1.5 1.5	1.6 7.1 8.1 9.1	

^{*&}quot;SPACE TRANSPORT" IS NASA CHARGE TO A USER OF STS CARGO BAY **FLIGHT TEST OF SYSTEM



FIGURE 1-5 - CONTRACTOR PROGRAM COSTS ('84\$): OH-3

SPARES + FIRST UNIT + DDT&E = \$630M

PROGRAM COSTS IN MILLIONS (1984\$)

OPS	3.9 (0.06) (3.8) 1.6 PAYLOAD DEPENDENT*	\$5.6M+TBD
SPARES	(4.0) (0.8)	\$4.8M
1ST UNIT	1.3 (48.9) (3.8) 10.3	\$64.3M
DDT&E	10.2 27.8 358.2 (327.0) (31.2) 52.5 4.4 77.4 24.3**	\$563.2M
COST ELEMENT	SYST ENG & INT SPACE VEHICLE VEHICLE MODULE DROP TANKS GROUND SUPPORT SYS MISSION OPS FLT SUPPORT EQ (ASE) SPACE TRANSPORT* INSTL, ASSY, & C/O SYST TEST & EVAL	PROGRAM TOTALS
	1.55. 4.1. 6.1. 8.0. 8.0. 6.1. 8.0. 8.0. 8.0. 8.0. 8.0. 8.0. 8.0. 8	

*"SPACE TRANSPORT" IS NASA CHARGE TO A USER OF STS CARGO BAY **FLIGHT TEST OF SYSTEM

FIGURE 1-6 CONTRACTOR PROGRAM COSTS ('84\$): 38' GEO DELIVERY VEHICLE

SPARES + FIRST UNIT + DDT&E = \$650M

PROGRAM COSTS IN MILLIONS (1984 \$)

008	0.05	0.12	(0.08)	1.6	84 .1 *		\$85.8M
SPARES		5.8	(5.8)	,	,		\$5.8M
1ST UNIT	1.7	7.07	(70.7)		13.9		\$86.3M
DDT&E	9.8		(318.9) 46.1	4.4	71. **	7.1	LS \$557.7M
COST ELEMENT	PROJ MGMT SYST ENG & I	SPACE VEHICLE	VEHICLE MODULE GRND SUPPORT SYST	MISSIONS OPS FLT SUPPORT EQPT (ASE)	7 SPACE TRANSPORT* 8 INSTL, ASSY, & C/O	SYST TEST & EVAL	PROGRAM TOTALS
	1.1	1.3	1.4	7. 7. 6.	1.7	1.9	

*"SPACE TRANSPORT" IS NASA CHARGE TO A USER OF STS CARGO BAY **FLIGHT TEST OF SYSTEM

Control

CONTRACTOR PROGRAM COSTS ('84\$): H-1M FIGURE 1-7 -

SPARES + FIRST UNIT + DDT&E = \$1.38 B

	8	0 .1	1.8			1.6		3.9		84.1			\$91.5M
)84 S)	SPARES		13.0	3.2)	3.7)	(0.1)							\$13M
PROGRAM COSTS IN MILLIONS (1984 \$)	1ST UNIT	3.8	159.1								31.2		\$194.1M
PROGR/	DDT&E	20.5 58.8	796.7		505.9)	(6.2)		11.1	81.4	84.1**		18.0	ALS \$1175.5M
	COST ELEMENT	PROJ MGMT SYST ENG & INT	SPACE VEHICLE		VEHICLE MODULE (5		GRND SUPPORT SYST	MISSIONS OPS	FLT SUPPORT EQPT (ASE)	SPACE TRANSPORT *	INSTL, ASSY, & C/O	SYST TEST & EVAL	PROGRAM TOTALS

*"SPACE TRANSPORT" IS NASA CHARGE TO A USER OF STS CARGO BAY **FLIGHT TEST OF SYSTEM

	COST IN MI	COST IN MILLIONS (1984\$)	
	"HEAVY" INTELSAT	3 PAYLOADS	DADS
MISSION OPERATIONS (1.5)*	(\$1.59M)		(\$1.8M)
PRE-LAUNCH PLANNING	0.1	0.1	
PRE-LAUNCH OPS	0.25	0.36	
MISSION PLANNING	0.2	0.3	
MISSION OPS SUPPORT	0.02	0.03	
TURNAROUND PLANNING	0.02	0.02	
TURNAROUND OPERATIONS	1.0	1.0	
DROP TANK SYSTEM (1.3.3)*	(\$3.78M)		(\$7.33M)
STRUCTURE (TANKS + DE-ORBIT			
	1.75	3.5	
INSULATION	0.13	0.26	
INTERSTAGE STRUCTURE	1.24		
INTERTANK STRUCTURE		1.47	-
PAYLOAD SUPPORT STRUCTURE		0.82	
INSTL, ASSY, & C/O	0.62	1.21	
PROJECT MGMT	0.04	0.07	
VEHICLE MODULE (1,3.2)*	(\$0.06M)		(\$0.06M)
AEROSHELL SYSTEM	0.04	0.04	
INTERNAL TANKAGE	0.02	0.02	
PROJECT MANAGEMENT (1.1)*	(\$0.05M)		(\$0.05M)

*NUMBERS IN PARENTHESES CORRESPOND TO ASSOCIATED WBS ITEMS.

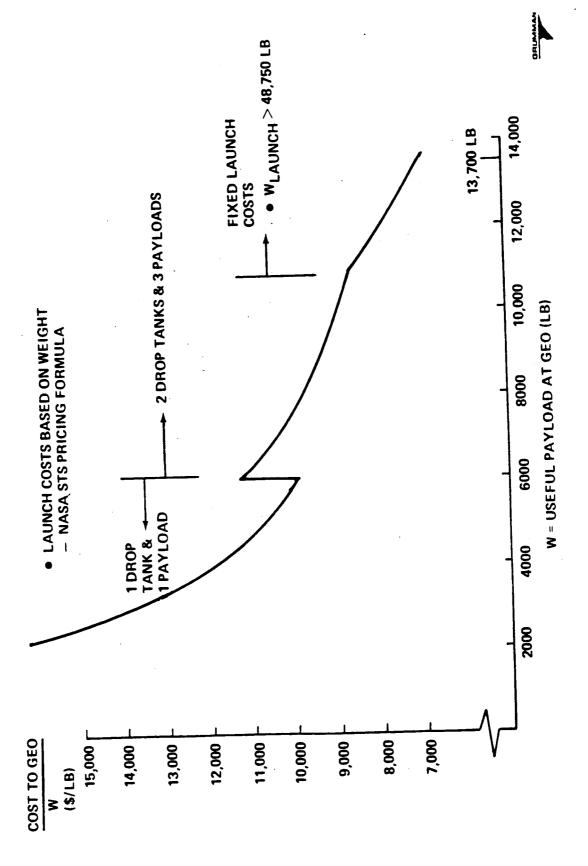


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FIGURE 1-8 OH-3 USER COSTS (CONTD)

IONS (1984\$)		3 PAYLOADS	(\$0.9M)	0.3 0.3	(\$84.1M)	1.0 × 84.1		1.0 × 84.1	\$94.24M	13,680 LB	\$6890/LB
COST IN MILLIONS (1984\$)	_	"HEAVY" INTELSAT	(\$0.3M)	0.1 0.1	(\$53.8M)	0.64 × 84.1		0.632 X 84.1	\$59.58M	6030 LB	\$9765/LB
			APOGEE KICK STAGE (SATELLITE)	ADDITIONAL TANKAGE △ THRUSTERS △ MISSION ANALYSIS	STS LAUNCH FEE	\$84.1M [ASE + UPPER STAGE + PAYLOAD] LENGTH 0.75 (60')	OR	\$84.1M \[\left[ASE + UPPER STAGE + PAYLOAD] WEIGHT \\ 0.75 (65,000 LB)	TOTAL LAUNCH COSTS	USEFUL PAYLOAD AT GEO	TRANSPORT COST/USEFUL MASS AT GEO

FIGURE 1-9



CONTRACTOR PROGRAM COSTS ('84\$): OH-2M



SPARES + FIRST UNIT + DDT&E = \$1.29 B

PROGRAM COSTS IN MILLIONS (1984 \$)

SAO	90.0	ત્ર	(0.1) (4.4)	(3.9		24.			\$92.6M
SPARES		12.3 (6.2)	(6.0) (0.4)							\$12.5M
1ST UNIT	3.7	153.5 (75.7)	(73.5) (4.4)					29.6		\$187.3M
DDT&E	19.2		(505.2) (18.8)	103.8	5.6	200			18.4	\$1104.7M
COST ELEMENT	PROJ MGMT SYST ENG & INT	SPACE VEHICLE	VEHICLE MODULE DROP TANKS	GRND SUPPORT SYST	MISSIONS OPS	FLT SUPPORT EQ (ASE)	SPACE TRANSPORT*	INSTL, ASSY, & C/O	SYST TEST & EVAL	PROGRAM TOTALS
	1.1	1.3		1.4	1.5			1.8		

*"SPACE TRANSPORT" IS NASA CHARGE TO A USER OF STS CARGO BAY

NO FLIGHT TEST SINCE AEROMANEUVERING TECHNOLOGY HAS BEEN ESTABLISHED BY SMALL DELIVERY ONLY AOTV (OH-3)



APPENDIX A

WORK BREAKDOWN STRUCTURE

AND

WBS DICTIONARY

AEROASSISTED ORBIT TRANSFER VEHICLE

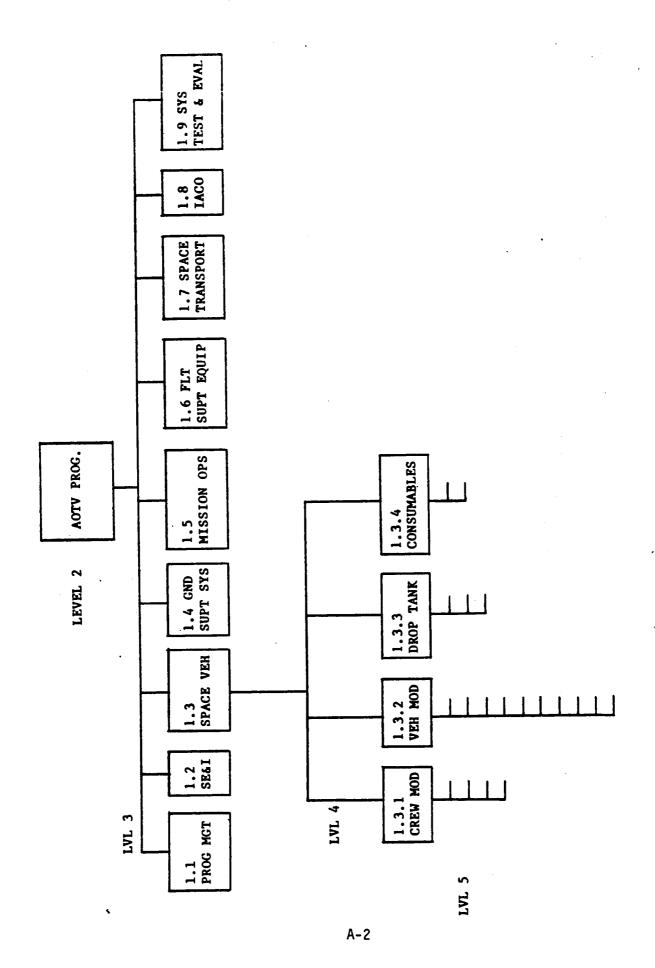
Approved

G. Fischer

July 1983

CFTA Revision October 1983

GRUMMAN AEROSPACE CORPORATION



WBS LEVEL 5 BREAKDOWN OF 1.3.1 CREW MODULE

1.3.1.1	Structure-Env	ironment Protection
1.3.1.2	Insulation	
1.3.1.3	Mechanisms	
	1.3.1.3.1	Manipulator
	1.3.1.3.2	Grappler
	1.3.1.3.3	Other
1.3.1.4	Electrical Por	wer Supply
1.3.1.5	Guidance, Nav	igation & Control
1.3.1.6	Communication	& Data Handling
1.3.1.7	Controls & Di	splays
1.3.1.8	Environmental	Control Life Support
1.3.1.9	Crew Accommod	ations
1.3.1.10	On Board Soft	ware
1.3.1.11	System Test &	Evaluation
1.3.1.12	Installation,	Assembly & Checkout
1.3.1.13	System Engine	ering & Integration
1.3.1.14	Project Manag	ement

1.3.2 VEHICLE MODULE

1.3.2.1	Aeroshell System
1.3.2.2	Propulsion System
	1.3.2.2.1 Engine
	1.3.2.2.2 Fuel System
	1.3.2.2.3 Gimbals & Actuators
	1.3.2.2.4 Tank Insulation
1.3.2.3	Payload System
1.3.2.4	Attitude Control Propulsion System
1.3.2.5	Guidance, Navigation & Control
1.3.2.6	Structure
	1.3.2.6.1 Shell
	1.3.2.6.2 Support
	1.3.2.6.3 Fuel Tank
	1.3.2.6.4 Oxidizer Tank
1.3.2.7	Mechanisms
	1.3.2.7.1 Berthing
	1.3.2.7.2 Flaps
	1.3.2.7.3 Other
1.3.2.8	EPS
1.3.2.9	Instrumentation
1.3.2.10	Communication & Data Handling

1.3.2.11	Thermal Control System
1.3.2.12	Rendezvous Radar
1.3.2.13	Systems Test & Evaluation
1.3.2.14	Integration, Assembly & Checkout
1.3.2.15	System Engineering & Integration
1.3.2.16	Program Management

1.3.3 DROP TANK

1.3.3.1	Structure
1.3.3.2	Insulation
1.3.3.3	Propulsion
1.3.3.4	Payload Support Structure
1.3.3.5	Stabilization
1.3.3.6	System Test & Evaluation
1.3.3.7	Installation, Assembly & Checkout
1.3.3.8	System Engineering & Integration
1.3.3.9	Project Management

1.3.4 CONSUMABLES

1.3.4.1	Fuel
1.3.4.2	Fuel Cell Reactants
1.3.4.3	Crew Provisions
1.3.4.4	ACPS Propellant

1.4 GROUND SUPPORT SYSTEM

1.4.1	Facilities
1.4.2	Trainers/Simulation
1.4.3	Logistics
1.4.4	Launch Support
1.4.5	Ground Support Equipment
1.4.5.1	Crew Module
1.4.5.2	Vehicle Module
1.4.5.3	Drop Tank
1.4.6	Support Software
1.4.7	Training

1.5 MISSION OPERATIONS

1.5.1	Pre-Launch Operations
1.5.1.1	Planning
1.5.1.2	Pre-Launch
1.5.2	Missions Operations
1.5.3	Turnaround Operations

1.6 FLIGHT SUPPORT EQUIPMENT

1.6.1	Cradle
1.6.2	Manipulator
1.6.3	Crew Seats
1.6.4	Tunnel
1.6.5	Docking Adapter
1.6.6	Expendables

1.7 SPACE TRANSPORT

1.7.2	STS Loiter
1.7.3	System Flight Test
1./.3	System Filght lest

WBS DICTIONARY

1.0 AOTV Program

This is the summing WBS for a total AOTV system. It collects and summarizes the resources needed to acquire and operate the AOTV, required spacetransportation, and supporting ground segments over their total cycle.

1.1 Program Management

This element includes the management activities of planning, organizing, directing, coordinating, controlling and approving actions to ensure program success. It includes configuration management, documentation, management reviews, change boards, budgeting, schedule planning, construct administration and management of test programs, GFE, information systems, subcontractors, and procurement functions.

1.2 SE & I

SE & I is an abbreviation for system engineering and integration. This element includes the the following activities:

Requirements Analysis

Interface Definition

Design-to-Cost/Life Cycle Cost Analysis

Technical Performance Management

1.3 Space Vehicle

This element collects the costs and resources directly associated with the vehicle hardware. It includes costs for analysis, design, tooling, test, fabrication and checkout.

For each subsystem (structure, EPS, communications, etc.) of paragraphs 1.3.1, 1.3.2 & 1.3.3, a development and production cost is generated which includes design, test, subsystem test hardware, production, qualification and acceptance testing, and sub-system assembly.

1.3.1 Crew Module

This element sums the development and production costs for all components which provided a structural enclosure and life support for the crew of an AOTV. It also includes power supplies & distributions, mechanisms, software, tools, and, controls and displays which are used by the crew.

1.3.2 Vehicle Module

This element sums the development and production costs for all subsystems on or within the vehicle's aerodynamic shell.

1.3.3 Drop Tanks

This element sums the development and production costs for all subsystems which are attached to throw-away drop tanks. These include a tank or tanks, electrical, structural & fluid connectors plus a de-orbit system with a rocket motor.

1.3.4 Consummables

This element sums fuel and crew provisions for the operations phase.

1.4 Ground Support System

This element collects all resources needed to acquire and operate the ground segment. It covers all ground based facilities, equipment and software needed to support the vehicle in space. It exclude launch facilities and all ground support equipment used in support of flight hardware. It includes hardware and software directly associated with the ground equipment to control and maintain communication with the vehicle as well as mission data processing. It includes trainers and simulators, government furnished equipment, crew

procedures development, mission control center and data reduction center modification, and flight planning and analysis. It also includes test, evaluation and analysis efforts for labs, test chambers, and other test facilities.

1.5 Mission Operations

This WBS entry collects both operation phase manpower costs and the acquisition plus maintenance costs of any equipment which is necessary for spacecraft operations; however, since only flight-test operations would be included under acquisition, the majority of costs for this item would accrue in the operations phase.

1.6 Flight Support Equipment

This WBS entry collects equipment costs for space transportation related hardware which is used in the shuttle. These costs are in addition to the user charges of WBS item 1.7. These components are also known as Airborne Support Equipment.

1.7 Space Transportation

This WBS item accounts for the shuttle transportation costs to place an AOTV into orbit.

1.8 Integration, Assembly and Checkout

This element sums acquisition costs and resources needed to accomplish the integration of level 4 components to level 3. It includes testing and final assembly/checkout on earth. It also includes any final assembly or checkout in space before release of an AOTV from an Orbiter or Space Base.

1.9 System Test and Evaluation

Resources needed to integrate and test items 1.3, 1.4 and 1.6. It includes performance integration and ground tests to verify vehicle integrity and performance.

APPENDIX B

Input Echos and cost estimate printouts for configurations OH-3, OH-1, 38' GEO and H-1M.

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1.0	AOTU FROGRAM	547.02	43.22	590.24	64.54	116.17	4.82	120.99	45.19	0.0	65.19	776.4
1.1	PROJ MGMT	10:73	0.0	-10.73	1.27	2,28	0.0	2.28	0.05	0.0	0,05	13,(
7E	SPACE VENICLE	29.31 332.22	43.22	29.31 375.44	52.90	95.22	4.82	100.04	3.82 3.83	00	000 000	479.3
1.3.2	VEHICLE HODOLE	304.15	40.10	344.28	40:64	88:36	10.4	42:37	90:0	0.0	90:0	436.68
1.3.2.1	AEROSHELL SYS PROFULSION SYS	3.05	1.83	3.26	1.83	3.29	0.18	3.47	000	000	00	6.77 9.20
1.3.2.2.1	ENGINE FUEL SYS TANK INSUL	2.33	1.91 0.11 0.10	1.91 2.44 0.82	1.91 0.11 0.10	3.44	0.00	3.63	000	000	000	N.C.1
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2.6	SHELLURE	ט כ	4.82	70.01	4.82	8.67	0.48	9:15	0.02	0.0	0.02	79.1
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1.3.2.7	MECHANISMS	73.69	4.29	77.98	4.29	7.7	0.43	8.14	0:0	0:0	0:0	86.1
1.3.2.7.1	BERTHING FLAPS	32.36	1.87	34.23	1.87	3.37	0.19	3.56	00	00	00	37.74
1.3.2.8	EPS	2.47	0.53	3.00	0.53	96.0	0.05	1.01	0.0	0.0	0.0	4.0
1.3.2.8.3	CONV/DISTR	2.47	0.53	3.00	0.53	96.0	0.02	1.01	0.0	0.0	0.0	4.0
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1.4	GND SPPT SYS	54.94	0.0	54.94	0.0	0.0	0.0	0.0	0.0	0.0	0.0	54.94
1.4.2	TRAINERS/SINUL :	13.17			0.0	0.0	0.0	0.0		0.0	0.0	13,17
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1.4.5.3	DROP TANK	1.38	000	1.38	0	00	?0	20	?o	0	000	1.38
1.4.6	SUPT SOFTWARE	4.00	0.0	4.00	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.00
1.4.7	TRAINING	5.88		5.88	0.0	0.0	0.0	0.0	0	• •	0.0	2.88
ان. ا	HISSION OPS	4.40	0.0	4.40	0.0	0.0	0.0	0.0	1.59	0.0	1.59	5.99
1.5.1	PRE-L'AUNCH OPS	3.20	0.0	3,20	0.0	0.0	0.0	0.0	0.35	0.0	0,35	3,55
1.5.1.1	PLANNING PRF-1 AUNTH	1.20	0.0	1.20	00	00	0.0	000	0.10	00	0.10	1.30
1.5.2	MISSIONS OPS	0.20		0.20	0.0	0.0	0.0	0.0	0.22	0.0	0.22	0.42
1,5,2,1	PLANNING	0.20	0.0	0.20	0.0	0.0	0.0	0.0	0.20	0.0	0.20	0.40
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1.0.3	TURNAROUND OPS	1.00	0	1.00	• • •	0.0	0.0	0.0	1.02	0:0	1.02	2.02
1.5.3.1	PLANNING	00.0	0.0	0.0	00	000	0.0	0.0	1.85	0.0	1.00	1.00
1.6	FLT SPPT EQUIP	77.36	0.0	77.36	0.0	0.0	0.0	0.0	0.00	0.0	0.00	77.36
1.6.1	CRADLE EXPENDABLES	77.36	000	77.36	000	000	000	00	00	00	••	77.36
1.7	SPACE TRANSPORT	29.10	0.0	29:10	0.0	0.0	0.0	0.0	-24:70	0:0	59:70	88.80
1.7.1	STS FLIGHTS SYS FLIGHT TEST	29.10	000	29.10	000	000	0.0	00.0	59.70	000	59.70	59.70
86.	INSTLASSY,C/O	0.0 8.96	00	0.0	10.37	18.67	00	18.67	00	000	00	18.67 8.96
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GE 38 GEO DEL LCC DUTFUT BY FKOGRAM FHASE (MILLTONS OF 1984 CONSTANT DOLLARS)

;		3; 0 M 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	DDT &E=			PRODUCTION	OV	B 35.	1340	-OPERATIONS	-	: :	
WBS	COST ELEMENT	AND DEV	9 ;	TOTAL	FIRST	VEHICLE	INITIAL	TOTAL	OPER '10	OPER SPARES	TOTAL	TOTAL	
	AOTU PROGRAM	499.91	57.76	557.67	86.25	155.25	5.78	161.02	85.83	0.0	85.83	804.53	• ,
→C/FS	PROJ HGHT S E & I SPACE VEHICLE	9.80 23.05 261.18	57.76	23.05	70.70	3.04	000	33.04	000	000	0.02	12.86 23.05 452.09	
3.2	VEHICLE MODULE	261.13	57.76	318.89		127.25	5.78	m	0.08	0.0	90.0	452.00	!
2.1	AEROSHELL 8YS	1.44	11.24	12.68	11.24	20.23	1.12	21.36	80.00	00	0.09	34.11	
. 2.2.1 . 2.2.1	ENGINE FUEL SYS	9.0	4.08 0.12			• •	• •			00		6	
	GINBALS & ACT.	0.72	0.15	0.86	0.15	0.26	0.00	0.28	000	00	000	÷-:	
5.2.3	PAYLOAD SYS	10.74	0.28	•	0.28	•	. •	•	•	0.0	•		
3.2.5 3.2.5 5.6.5	GN & C STRUCTURE	91.69 73.46	22:28 12:20	113.89 86.18	22:28 12:20 12:51	22.95	2:22	42.17 24.17	000	900	000	156.06	:
.3.2.6.1	SHELL	73.46	12.71		· ~	•	•		•	9	•	ં	
3.2.8	EPS	3.49	0.74	4.22	0.74	1.33	0.07	1.40	0.0	0:0	0.0	5.63	
3,2,8,3	CONV/DISTR-	3.49	0.74	4.22-	0.74	132-1	-0.07	4.40-	0.0	9	0.0	5,63	;
2.9	INSTRUMENTATION COMM/DATA HDL	19.45	1.52	20.97	• •		0.15	2.89	00	00	00	0.0	
2222 2222 2222 2222 2222 2222 2222 2222 2222	SYS TST BEVAL INSTL'ASSY,C/O S E & I PROJ MGMT	21.14 S.12	0000	2010 2010 2010 2010 2010 2010 2010 2010	onon onon	0000	0000	0000 0000	9000	9000	0000	20.79	OF PO
.3.4	CONSUMABLES	0.04	0.0	0.04			0.0	0.0	0.04	0.0	0.04	60.0	OR
.3.4.1	FUEL	0.04	•••	0.04	0.0	0.0	0.0	0:0	0.0	0.0	0.04	60.0	Q
i	GND SPPT SYS	46.08	0.0	46.08	0.0	0.0	0.0	0.0	0.0	0.0	0.0	46.08	UAI
21	TRAINERS/SIMM.	10.91	00	10.91	•	00	00	000	00	000	000	•	JTY
) - 10	LAUNCH SPPT 6SE	6 %	200	2005	00	00	00	00	00	00	00	22.92 50.22 50.22	
.4.5.2	VEHICLE HODULE	25.60	0.0	25.60	0.0	0.0	0.0	0.0	0.0	- 1	0.0	25.60	
4.6	SUPT SOFTWARE TRAINING	4.00	00	4.00	00	00	00	00	00	00	00	4.00	
:	MISSION OPS	4.40	0.0	4.40	0.0	0.0	0.0	0.0	1.59	0.0	1.59	5.99	
.5.1	PRE-LAUNCH OPS	3.20	0.0	3.20	0.0	0.0	0.0	0:0	0.35	0:0	0.35	3,55	
5.1.1	FLANNING. PRE-LAUNCH	1.20 2.80	000	2.20		00	00	00	0.0 0.0 0.0	00	0.10	1.30	•
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1.30 2.25	9.45	0.40	2.02	1.02	77.36	0.00	155.10	84.10 71.00	7.05								
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00	0.0	0.0	0.0	000	0.0	00	0.0	000	**					•	•		
0.25	0.22	0.20	1.02	6.65	0.0	90.0	84.19	84.10 0.0	0.0	720					٠		i
00	0.0	000	0.0	000	0.0	0.0	0.0	00	0.0								
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7.70 7.00 7.00	0.20	0.0	8:1	00.0	77.36	9.0	71.00	20.0	7.03								
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2.50 2.00	0.20	0.00	1.00	1.00	77.36	77.36	71.00	70.0	7.05	İ							i
FLANNING PRE-LAUNCH	MISSIONS OPS	PLANNING NISSION	TURNAROUND OPS	PLANNING TURNAROUND	FLT SPPT EQUIP	EXPENDAMES **	SPACE TRANSPORT	STS FLIGHTS SYS FLIGHT TEST	SYS TST & EVAL				1 C		***		
1.5.1.1	1.5.2	1.5.2.1	1.5.3	1,5,3,1	1.6	1.6.1	1.7	1.7.1	1.9			!		OR OF	GINAL POOF	PAG QUA	E D

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INPUTS	INPUT2	215.00	62.70 525.80	377.00 377.00 127.00	33.38	224.50 0.0 499.00	20.50 20.00 109.80	164.70 289.40 99.80	24.50 189.60	-0.00 0.00 0.00	0000	000
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997	IUNNEL EXPENDABLES STS FLIGHTS		· *		• • •	900	, 000	0.0	10100	88	1.00	1.00 1.	.00
7.	STS FLIGHTS SYS FLIGHT TE	EST DLR	•	64	• •	HO:	! ! &		70	90	8		
,		***	NOTES ON	SPACE-HO	SPACE-HODEL-OUTPUT	JF-###							!
FIRST UNIT C	OST IS TOTAL PER OST IS TOTAL FOR	OUANTITY SPECIFIE THE PRODUCTION OU	SPECIFIED	D (SEE PFIANTITY SPI	PFU QUANTIT	Y INPUT	COLUMN)	IMPUT	COLUMN				; ;
GEA INCLUD	PROFITEXCLUDED	•				48.71				<u>-</u>			
•	H-14	T	227	OUTPUT.	BY PROGRA	MAN PHASE	(MILLIONS	8 OF 1984	8	INT DOLLARS	ARS)		:
			DDT &E-			- PRODUCTION	10N	1	340	-OPERATIONS			
WRS	COST ELENENT	ENG DES	GRD TEST	TOTAL	FIRST	VEHICLE	INITIAL SPARES	TOTAL	ER	OPER GPAREGE	TOTAL	TOTAL	
				•		. 1	1			*			
1,0	AOTU-PROBAT	1945.45	130.01	1175,46	******	349.45	13,00	362,45	* 3	<i>y</i> 4 4 4 4 4 4 4 4 4 4	99,86	1627.76	و
1.1	1.7	20.50		20.50	3.81	6.85		6.85	900	00	000	27.41	~ E
1.3	-KENTELE-	-666:70-	-130.01	796.70	159,13	286143	13.00	-566.43		•	2	1887	4
1.3.1	CREW MODULE	221.01	61.80	282.81	75.65	136.16	6.18	142.34	0.0	0	0.0	425.16	9
1.3.1.1	STRUC-ENV-PROT	- 60.66	5,71	47.44	5,71-	10,28 25,23	1.40	26.63	90	00	000	74.07	23 37
3.1.3.	MANIPULATOR	0.0	10.16	•	10.16	•	1.02	19.30	00	0.0	0.0	29.	46
1,3,1,3,2	OTHER MECHANISMS	33.43	3,35	36.78	3.35	6.03	5 m	6.37		0:0	0:0		15
1.3.1.4	EPS	0.0	0.73	0.73	0.73	1.31	0.07	1,39	0.0	0.0	0.0	• 1	22
1.3.1.4.2	CONV/DISTR	0:0	0.73	0.73	0.73	1,31	0.07	1.39	0.0	0.0	0.0	2.1	12
<u> </u>	COMM/DATA HDL	3.97	2,97	VQ 8		5.34	•	5.64	ė	0.0	00	12.	826
186	ECLS CREW ACCOMMODANT	33.06 17.57	15.75	48.81 28.10		28.35		29.93	000	000	000	886	222
1.1.	SYS TST 1 FUAL	28.30	000	60 K 2		000		900	٥٥٠	5 ()			324
mm m	INSTLASSY,C/O	17.89	000	17.89	12.36 0.0 1.48	22.25 0.0 2.67	000 000	22.25		000	000		122
3.2	VENTCLE HOWKE	439.05	66.87	505.92		3	69.9	154.01	0.10	0.0	0.10	999	.02
1.3.2.1	<u> </u>	1.44	3.47	13.90	12.47	22.44	1.25	23.69	80	00	0.08	¥1	.16
i cici		2.73	mo	3.44	• •	6.19	0.034	6.54 0.26	000	000	000	ó'n.	35
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78.73 48.12 28.30	かいいい	660.02	37.67	9.98 3.12	37.20 13.92 161.25	7.337	140.98	42.66 60.30 38.02	7.30	7.30	24.91 4.92 24.07 35.54 11.50	2.6	•	00.00	•	0.00	104.86	24.15 0.50 0.40 0.40	21.67
,0000	• • •	0.10	0.08	000	0000		- 0.0 -	000	0.0	-0.0.	00000		• •	0000	•	0.00	0.0	0000	0.0
>0000 >0000	P • • •	0.0	0.0	000	0000		0.0	000	•	0.0	000000	0	• •	9000	•	00	0.0	0000	0.0
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222.98		154.01	23.69	6.54	4.23	-10.01	-14-10-	4.39	•	181	200000 200000 200000		- +	9000	•	000	0.0	0000	0.0
× 1100	• • • •	69.9	0.37	0.03	0.03	N400	0.74	0.23	7	-01.0-	900000			9000	•	0.0	0.0	0000	-
21:77-28:35 18:96		147.32	22.44	6.19	4 6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2000	•	4.4		1.71	20000	2.9	• •	9000	•	00	0.0	0000	• •
15.09		81.84	12.47	3.44	22.23	N400 W4WP	7	3.53	0.95	0.95	13.37	• ! •	• •	0000	•	0.0	0.0	0000	• 🖦
2288: 2288: 238: 24: 24: 25: 26: 26: 26: 26: 26: 26: 26: 26: 26: 26	* • • •	505.92	13.90	2.87	32.97 7.58 -117.68	522.6	æ	38.27 53.60 35.01	ี่เก๋	5.49	21.82 22.71 30.00 35.54	7.9	66	0000	ö	0.0	104.86	2008 2008 2008 2008	
12:09	0000	66.87	12.47	3.44	22.23	M - M -	7.42	3.34	0.95	0.95	440000	1.34		0000	0.0	000	0.0	0000	0.0
16.01 33.06 17.57 28.30	~~~~	439.05	3.45	0.0 -2.73 -0.72	30.74 4.24 94.74	50.33 50.33 6.79 53	119.46	35.96 33.43	4.54	4.54	20.25 11.55 30.00 20.00	6.58	5.75	0000	0.03	0.00	104.86	24.15 65.05	21.67
CONT/UISPLAYS ECLS CREW ACCOMOD,	SYS TST # EWAL INSTL ASSY, C/O S E & I PROJ NGNT	VEHICLE NODULE	AEROSHELL 8YS PROPULSION-8YS	ENGINE FUEL SYS TANK-INBIA	<u> </u>	SHELL SUPPORT FUEL TANK OXIDIZER TANK	MECHANISMS	BERTHING FLAPS OTHER	EPS	CONV/DISTR	INSTRUMENTATION COMM/DATA HDL SYS TGT & EVAL INSTL'ASSY,C/O S E & I PRO I MGNT	DROP TANK		SYS 1ST & EVAL INSTL, ASSY, C/O S E & I PRO I MGMT	CONSUMAN ES		GND SPPL SYS		CREW HODULE
	 	1.3.2	1.3.2.1	1.3.2.2.1		<u> </u>	1.3.2.7	1.3.2.7.1	3.2.8	1.3.2.8.3	11.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.	3.3	μ, ω,		3.4	1.3.4.3	1.4	4444	1.4.5.1
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2.89	2.95	2.18	00	0.0	0.0	0.0	0:0	0000	000		0.0	0.0	00	0.0	00	0.0	0.0	0.0	000	0.0	00	56.16
0.0	1.64	1.21	000	0.0	0.0	0.0	0.0	0000		66	0.0	0.0	00	0.0	00	0.0	0.0	0.0	000	0.0	00	31.20
35.54	7.92	96.9	27.00	0.53	0.05	0.05	104.86	24.00.50 04.00 04.00	43.04	4.00	11.10	7.20	2.70	2.40	2.40	1.50	1.50	81.38	81.00 0.30	-84.10 -	0.0	17.99
0.0	1.34	1.21	200	000	0.0	0.0	0.0	0000	000	00	0.0	0:0	00	0.0	00	0.0	0.0	0.0	000	0.0	000	00
35.54	6.58	5.75	2000	0.53	0.05	0.05	104.86	24.15 0.00 0.00 0.00	43:67	•	11.10	7.20	4.50	2.40	.00 0.0	1.50	1.50	81.38	8000 8000	-94.10	0.0 84.10	17.99
S E L I FROJ MGMT	DROP TANK	STRUCTURE	SYS TST & EVAL	S E MI	CONSUMABLES	FUEL PROU	GND SPPT SYS	TRAINERS/SIMIL LBG1ST1C8 LAUCH SPPT GSF	CREW HODGLE . FUELL HODGLE . FUEL CLE HODGLE .	SUPT SOFTWARE TRAINING	!	PRE-LAUNCH OPS	PLANNING PRE-LAUNCH	HISSIONS OPS	PLANNING MISSION	TURNAROUND OPS	PLANNING TURNAROUND	FLT SPPT EQUIP	CRADLE TUNNEL EXPENDABLES	SPACE TRANSPORT		INSTL, ASSY, C/0 SYS TST & EVAL
1.3.2.15	1.3.3	4.3.3.1		, m, r	1.3.4	1.3.4.1	:	Man de de de de de de de de de de de de de	1.4.5	1.4.6	1.5	1.5.1	1.5.1.1	1.5.2	1.5.2.1	1,5,3	1,5,3,1		1.6.1	1.7	1.7.1	85°
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